



Pipeline of Twinning projects



Update: January 2024

Region	Beneficiary country	Project title	Project description	Beneficiary Administration	Budget	Current estimated launch date
IPA	Kosovo *	Support to Kosovo Civil Aviation Authority (CAA) in implementing European Common Aviation Area (ECAA)	Level of implementation of International Civil Aviation Organisation (ICAO) standards assessed and EU Management System requirements implemented	Civil Aviation Agency, Kosovo	200.000,00	Q1 2024
		Support to Vineyards and Winery sector in Kosovo	increase and improvement of grape and wine production and increase export of Kosovo wine to EU countries. It will also support in developing the capacity of the administrative staff of Department for Vineyards and Wine (DVW) within Ministry of Agriculture in order for them to be able to establish Protected Denomination of Origin (PDO) and Protected Geographical Indications (PGI) for Kosovo wines	Department for Vineyards and Wine (DVW) (within Ministry of Agriculture)	800.000,00	Q1 2024
		Enhancing the Information and Privacy Agency	To increase the performance of the Information and Privacy Agency (InPrA), by strengthening institutional capacities, management of cases through digital system, legal & regulatory, public awareness on data protection and data protection and access to public information.	Information and Privacy Agency	500.000,00	Q1 2024
		Support to the civil protection in Kosovo	to improve and strengthen capacities of Kosovo's civil protection system; to further develop relevant legislation, procedures, trainings and exercises for emergency response teams and to improve interaction of Kosovo with the Union Civil Protection Mechanism	Emergency Management Agency, Ministry of Internal Affairs	250.000,00	Q2 2024



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IPA	Montenegro	Improvement of system mechanisms for monitoring prescribing and consumption of medicines in the health system of Montenegro	Overall objective: Improving public health through the introduction of rational prescribing in accordance with EU standards; Specific objectives: Improving existing national legislation and medical protocols in the field of therapy ; Strengthening the administrative capacity by improving knowledge, skills and competences of staff employed in health care institutions; Development of controlling mechanisms proposals and harmonization of indications on the List of Medicines, with the accepted Summary of Product Characteristics (SmPC) in the EU.	Ministry of Health of Montenegro / Health Insurance Fund of Montenegro (HIFM)	250.000,00	Q2 2024
		Strengthening the administrative capacity of the Institute for Medicines and Medical Devices of Montenegro regarding the requirements of the EU accession process; CinMED	Overall objective is the provision of quality, safe and effective medicines and medical devices of appropriate performances on the Montenegrin market and supporting the development of the pharmaceutical market. Specific objectives include: Strengthening the administrative capacity and internal competences of the Institute for Medicines and Medical Devices of Montenegro and Institute for the public relations and internal cooperation, as well as alignment with the EU acquis.	Ministry of Health of Montenegro / Institute for Medicines and Medical Devices of Montenegro	250.000,00	Q1 2024
		Complementary assistance SBS Integrated border management - Improved capacities of border police and preparation for Schengen evaluation	The Complementary assistance contribute to achieving output 1.2 - Improved capacities of border police with targeted trainings and preparation for Schengen evaluation . Assistance updating Schengen Action Plan, Capacity building in the area of capacities for detection and interception (specialized trainings) ,Provide the necessary inputs to further align the IBM Strategy with EU IBM concept	Ministry of Interior	1.500.000,00	Q1 2024
		Support to the regulation of the financial services in Montenegro	Overall Objective is to contribute to financial and economic stability by strengthening the efficiency, accountability and safety of the financial sector in Montenegro. Specific objective is to further enforce the legislation aligned with EU Acquis, supervisory practices and standards and strengthen the institutional, regulatory and administrative capacity of: a) Central Bank of Montenegro for fulfilment of requirements of EU central banking policy standards and b) Insurance Supervision Agency for enacting bylaws, setting rules and guidelines for insurance services as well as for ensuring the stable, sound, sustainable and efficient insurance market, necessary for successful participation in the single market.	Insurance Supervision Agency of Montenegro (ISA), Central Bank of Montenegro (CBM) and the Ministry of Finance	1.800.000,00	Q2-Q3 2024
		Further enhancing the functioning of Montenegrin AFCOS system with the aim of efficient protection of EU financial interest	To ensure an efficient and appropriate protection of the EU financial interests in Montenegro through supporting the improvement of competences and roles of the bodies in the AFCOS system.	The Ministry of Finance of Montenegro, Department for combating irregularities and fraud-AFCOS Office	250.000,00	Q1 2024
		Revision, innovation and implementation of the Corporate Governance Code	The overall objective is to contribute to the improvement of the competitiveness of the economy and the business environment through introduction and implementation of the best corporate governance standards. The specific objective is the revision of the Corporate Governance Code in accordance with the principles of corporate governance in the EU.	Capital Market Authority of Montenegro, Montenegroberza stock exchange	150.000,00	Q1-Q2 2024



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IPA	North Macedonia	Effective alignment of the Legislative and institutional framework in the area of proactive disclosure and transparency of state institutions	Strengthening the administrative capacities of APRFAPJ and competent stakeholders involved in mutual legal assistance of proactive disclosure of public information and transparency and accountability of state institution regarding the implementation of international and EU standards	Agency for protection of the right to free access to public information (APRFAPJ) in North Macedonia	250.000,00	Q2 2024
		Operational and administrative capacity development for on-road and border inspection of transportation of passengers & goods	Strengthening of operational capacities and administrative efficiency of the State Transport Inspectorate (STI), ensuring proper enforcement of the national and EU standards for roadside and in-premise inspections of goods and passengers carriers.	Ministry of Transport and Communications – State Transport Inspectorate	1.300.000,00	Q3 2024
		Further harmonization of the tax legislation with the EU Acquis, Improving Revenue Forecasting and Reporting	The overall purpose of the project is development of efficient taxsystem by further harmonization of the legal tax framework with the EU legislation and by strengthening the administrative and operational capacity of the countryfor efficient implementation of taxlegislation aligned with EU 'acquis', as well as by enhancing the MoF's capacities for revenue forecasting and reporting.	Ministry of Finance, Tax Policy and Revenue Forecasting and Reporting	250.000,00	Q3 2024
	Serbia	Support to improving working conditions and preparing the Republic of Serbia to participate in EURES	Capacity building to support the harmonization of the national labour law with the EU acquis and preparatory activities to adapt NES business processes to EURES requirements.	Ministry of Labour, Employment, Veterans and Social Affairs National Employment Service	2.000.000,00	Q1 2024
		Further upgrade of education function in the Tax Administration of the Republic of Serbia	Improving institutional and administrative capacities of the Tax Administration to give a further boost to mobilization of domestic revenues. Upgrading educational centres for the needs of basic training (audit, collection, tax police) and the support function of the Tax Administration of Serbia (STA).	Ministry of Finance (Tax Administration)	1.500.000,00	Q3 2024
		Supporting further alignment with the EU acquis for food safety, veterinary, and phytosanitary policies	Enforcement of legislation and supporting the administrative structures in the area of food safety, veterinary and phytosanitary policy. Development of institutional framework for Border Inspection Posts. Raising awareness of the impact of harmonization of EU Acquis in Chapter 12 among general public.	Ministry of Agriculture, Forestry and Water Management	1.800.000,00	Q4 2024



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Eastern Partnership	Georgia	Support to the instructional Stringing of the Skills Agency of Georgia	The project aims to support to improved policies and regulations relating to technical, vocational education and training, including identifying labour market needs for VET focused on promoting skills and employability. In particular: - Support in further flexibilization of the qualifications system (micro-credentials, LLL), digitalization of the qualifications standards' development process - Support to VET colleges organizational development (HR developments) on continuous professional development for all teaching staff; teachers' networks for peer learning - Support in reinforcing mechanisms for business entrepreneurship and entrepreneurial education	Skills Agency of Georgia, Ministry of Education and Science	1.200.000,00	Q1 2024
	Moldova	Twinning Parliament	The main goal of the project is to strengthen the institutional capacity of the Parliament of Moldova for better understanding of the EU approximation process, in line with the Association Agenda. Special focus will be put on improving the structures, internal procedures as well as the capacity of the technical staff of the Parliament.	Parliament of Moldova	1.400.000,00	Q2 2024
		Twinning Labour Inspectorate	Strengthen the capacities of the Labour Inspectorate to fight undeclared work and other labour rights violations.	Ministry of Labour and Social Protection and State Labour Inspectorate	1.500.000,00	Q3 2024
		Twinning Competition	Strengthen the capacities of the Competition Council in Moldova to conduct effective investigations	Competition Council	1.500.000,00	Q3 2024
	Ukraine	Implementing supervision over non-bank financial institutions	Implementing Effective Supervision over Non-bank Financial Institutions	National Bank of Ukraine	1.500.000,00	Q1 2024
		Media regulation	Supporting the audiovisual sector regulation development in Ukraine in accordance with the relevant EU acquis, experience and best practices	National Council of Television and Radio Broadcasting of Ukraine	1.300.000,00	Q1 2024



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Neighbourhood South	Algeria	Internationalisation de la recherche	<p>Ce jumelage sera mis en œuvre en partie en français et en partie en anglais. <i>This twinning will be implemented partly in French and partly in English.</i></p> <p>La logique d'intervention repose sur quatre axes:</p> <ul style="list-style-type: none"> - Mettre en place la gouvernance appropriée dans le Système National de recherche et d'innovation (SNRI) permettant de changer l'échelle des réformes en cours; - Accroître la participation algérienne aux programmes européens de Recherche et d'Innovation (R&I), avec un accent particulier sur le domaine de la recherche environnementale et le changement climatique. - Aligner aux standards de qualité internationaux la Formation supérieure de l'Algérie et l'intégrer dans l'économie de la connaissance pour accroître les flux de mobilité académique de et vers l'Algérie. - Accroître la coopération scientifique euro-algérienne dans l'espace de Recherche et d'innovation pour faciliter le transfert de compétences et de technologie <p><i>The intervention logic is based on four axes:</i></p> <ul style="list-style-type: none"> - Strengthen the governance of the National Research and Innovation System (SNRI) to support ongoing reforms; - Increase Algerian participation in European Research and Innovation (R&I) programs, with particular emphasis in the field of environmental research and climate change. - Align Algerian higher education standards with international ones and integrate it into the economy of knowledge to increase the flow of academic mobility from and to Algeria. - Increase EU-Algerian scientific cooperation in the Research and Innovation space to facilitate the transfer of skills and technology 	Ministère de l'Enseignement Supérieur et de la Recherche Scientifique	4.200.000,00	Q1 2024
		Appui au cadre normatif régissant l'agriculture biologique et la labellisation	La conformité aux standards européens du cadre normatif régissant l'agriculture biologique et la labellisation est améliorée.	Ministère de l'Agriculture et du Développement Durable	1.000.000,00	Q1 2025
	Egypt	Strengthening Egyptian Drug Authority's regulatory functions to reach the status of WHO Listed Authority	Improve the enabling environment for regulation of medicinal products including vaccines [and medical devices] in Egypt with Egyptian Drug Authority ("EDA") as a WHO-listed Authority ("WLA").	Egyptian Drug Authority	1.500.000,00	Q3 2024
	Israel	Support to ICBS on Big Data methods and Privacy-Enhanced Technologies	<p>Twinning aiming supporting the ICBS establishment of a research center to leverage new data sources, including administrative and big data, for the public good, while incorporating Privacy-Enhanced Technologies to safeguard individual privacy.</p> <ol style="list-style-type: none"> 1/ Develop a Big Data strategy to gather essential information from a multitude of resources, thereby reducing the reliance on surveys. 2/ Establish a privacy and confidentiality protection framework by implementing tools and methodologies that align with those used in the European Union. 3/ Case Study: Household Expenditure Survey: Utilize previously established big data and PET frameworks to produce household budget statistics, moving away from conventional survey methodologies. 	Israeli Central Bureau of Statistics	1.500.000,00	Q2 2024



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Neighbourhood South	Jordan	Support the Digital Transition in Jordan through Personal Data Protection and Artificial Intelligence	<p>The overall objective of the project is to facilitate Jordan's transition to a digital economy that is aligned with European Union standards in the field of personal data protection and artificial intelligence.</p> <p>The project aims to:</p> <ol style="list-style-type: none"> 1) Accompany the Jordanian government agencies and businesses in implementing the recently passed National Artificial Intelligence Strategy in an informed and research-based manner. 2) Accompany the recently established Data Protection Unit in assuming its role as a dedicated monitoring body responsible for overseeing data protection compliance in Jordan. 	Ministry of Digital Economy and Entrepreneurship	1.600.000,00	Q1 2024
	Morocco	Appui au Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	Jumelage traditionnel - en gestion indirecte pour une continuation de l'appui institutionnel au Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	TBD	Q1 2024
		Soutien à l'Autorité Nationale de Régulation de l'Electricité (ANRE)	Jumelage traditionnel, gestion décentralisée (entité à définir). Le jumelage vise à renforcer les compétences de l'ANRE dans son rôle de régulateur du marché électrique, notamment en ce qui concerne la fixation des tarifs, la programmation multi annuelle des réseaux, etc.	Autorité Nationale de Régulation de l'Electricité (ANRE)	1.000.000,00	Q2 2024
		Appui à la Banque Centrale du Maroc (Bank Al Maghrib) dans la promotion de l'Inclusion Financière	Jumelage traditionnel, a priori en gestion décentralisée (CAP RSA - TBC). Objectif: renforcement de la réglementation de l'inclusion financière au Maroc sur la base de ou des expérience(s) européenne(s).	Banque Centrale du Maroc (Bank Al Maghrib)	850.000,00	Q3 2024
	Palestine**	Support to the Palestinian Monetary Authority (PMA)	Support the PMA in developing and improving its (i) governance and compliance; (ii) digital transformation, and (iii) electronic payment systems in order to enable the PMA to implement its mandate efficiently and effectively in accordance with best practices.	Palestinian Monetary Authority (PMA)	2.000.000,00	Q1 2024
		Support to civil protection and disaster risk management in Palestine	Strengthening the capacities of the Ministry of Interior to effectively address disaster risks in Palestine	Ministry of Interior	1.500.000,00	Q2 2024
		Support to the Ministry of Finance (MoF)	Strengthening the capacities of the MoF in selected areas of reform (to be defined).	Ministry of Finance	2.000.000,00	Q4 2024



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INTPA	Cambodia	Support to the Revenue Mobilization with Ministry of Economy and Finance (General Department of Taxation)	To improve voluntary tax compliance by enhancing operational efficiency and quality service to taxpayers. Areas of supports includes the implementation of new personal income tax, tax audit , and staff capacity building	Ministry of Economy and Finance of Cambodia (General Department of Taxation)	2.000.000,00	Q1 2024
		Transforming Technical Education EU-Cambodia Partnership 2024-2027 -Support to the Cambodian Ministry of Education, Youth and Sport on technical secondary education.	To contribute to the following induced outputs: Improved curriculum of technical education (“dual training system”) with a focus on low carbon, climate-adapted techniques, hand in hand with digitalisation; Improved teacher training in technical education; Increased gender equality in access to STEM majors in higher education with a focus on climate change adaptation and mitigation measures. The project is closely linked with the two Team Europe Initiatives (TEIs) in the country on industrial and agriculture value chains. The Twinning will be the main complementary measure of a EUR 49 M Global Gateway (GG) Flagship Project/Financing decision titled “Transforming Technical Education EU-Cambodia Partnership 2024-2027”, which also encompasses EUR 40M in Budget Support (BS) to finance education reforms in Cambodia. The Twinning has the ambition to be prominently profiled as what the Global Gateway can concretely bring to countries which partner with Europe.	Cambodian Ministry of Education, Youth And Sport (MoEYS)	2.500.000,00	Q1 2024
	Mongolia	Support to the Justice system of Mongolia - JU-MO	Contribute to the successful reform of the justice system in Mongolia, by improving the quality and strengthening the capacities of the judiciary, by increasing the efficiency, the performance and the accountability of the judicial system and by improving accessibility and raising confidence in justice.	Supreme Court of Justice of Mongolia	1.500.000,00	Q3-Q4 2024
	Nigeria	EU support to Nigeria Federal Ministry of Agriculture and Rural Development (FMARD)	The objective of the grant is to support the Fedral Ministry of Agriculture in addressing a specific policy issue in the agricultural sector critical for the sector development. The project will support policy dialogue on climate-smart agriculture, planned and agreed policy reforms in the partner country, and capacity building of beneficiary administration.	Federal Ministry of Agriculture and Rural Development	1.000.000,00	Q3 2024
	Zambia	Support to the National Assembly's parliamentary reforms and modernisation programme	TBD	National Assembly of the Republic of Zambia	1.700.000,00	TBD

* This designation is without prejudice to positions on status, and is in line with UNSCR 1244 and the ICI Opinion on the Kosovo Declaration of Independence.

** This designation shall not be construed as recognition of a State of Palestine and is without prejudice to the individual positions of the Member States on this issue.